

Alliance 2015

towards the eradication of poverty

Annual Report 2022

Reporting period

January 2022

to December 2022

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1. About Alliance2015

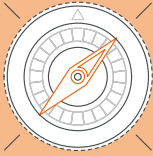
Alliance2015 is a strategic and operational network of European-based international NGOs, working towards the broader vision of Agenda 2030 and a world free from poverty, hunger, injustice and inequality. Working as an agile platform, we engage in partnerships of different types and at different levels, with Alliance2015 members as our first partnership of choice. Between us we work in over 90 countries, with almost 2000 local partners, spending over EUR 1 billion per year.

Alliance2015 envisions a world without poverty, hunger, and fear of oppression. We work to see resilient and empowered people and societies, thriving on a healthy and environmentally robust planet, and progressing towards participation, inclusion and equality through effective, collective action.

We exist to catalyze and add significant value to the humanitarian and Sustainable Development Goal-focused work of our members by leveraging joint actions, knowledge and solidarity. We achieve greater reach and impact by working together, and by acting as a platform to channel influence and the voices of our civil society partners more effectively to decision makers.

We have three impact goals delivered through joint humanitarian, nexus and development programming, advocacy, and advancing tools for collaboration and shared learning:

- **Transformed food systems**
- **Climate resilient pathways for better relief and development outcomes**
- **Equitable civil society partnerships.**



2. Foreword from the President

It is an honour and privilege to have lead Alliance2015 as President for the past year, especially in such challenging times. We entered 2023 with a sombre one-year war anniversary in Ukraine, and as we write, populations in Türkiye and Syria are suffering from the far-reaching consequences of two deadly earthquakes, a catastrophe for which no one was prepared.

As the largest alliance of European-based, globally-active NGOs, we constantly challenge ourselves asking: how can we do more and better?

This annual report tells the story of how we're doing now, as we follow the course mapped out in our Strategic Compass. It points the way for where we need to go further faster after a year marked by the multiple crises in Afghanistan, Ukraine, Sahel, Türkiye and at the time of writing this foreword, Sudan. The terrible food crisis faced by many countries, notably Afghanistan, Ethiopia, the Central African Republic, Somalia, South Sudan and Yemen remain at the top of our agendas. The war in Ukraine continuously shows how conflict feeds hunger at home and abroad – forcing people out of their homes, wiping out their sources of income and bringing about a global economic crisis disproportionately affecting the most vulnerable. Lack of accessible food, energy and other basic goods continued to strike countries already chronically devastated by shocks, years-long conflicts and the COVID-19 pandemic. Alliance2015's second joint research on the effects of COVID-19, painted this picture starkly, showing the extent to which growing numbers of people are being left behind. The disproportionate impacts of the pandemic – alongside climate change and conflict – on those living in chronic poverty must be met by a response which, accordingly, focuses on addressing the their urgent and long term needs. All along the year, Alliance2015's members have been responding to the dire needs of

affected populations in these and many other hard-hit countries, but it is not sufficient: funding needs to increase in scale and quality; the whole humanitarian ecosystem needs to gear up and evolve if we want to mitigate the impact of the crisis as much as we possibly can, for current and future generations.

The climate crisis is also one of the leading causes of hunger and poverty. Climate shocks destroy lives, crops and livelihoods, and undermine people's ability to feed themselves. This past year also shed light, once more, on the inherent link between humanitarian and environmental crises. Alliance2015's members responded to major climate-induced disasters driving displacements, affecting livelihoods, and deepening preexisting inequalities. In Pakistan, following the August floods, Alliance2015 members have been working on complementary responses to provide disaster-affected communities with essential items and to participate in resilience-building. The joint environmental and food crisis and their severe impact on populations pushed Alliance2015's members to join forces at the COP27, demanding to put the most vulnerable communities – and least responsible for climate change – at the centre of the response to the climate crisis. Although we welcomed the COP27's decision to set up a loss and damage fund for the most severely impacted countries, we believe the time has come to invest in building climate-resilient pathways further and significantly at local level.

It is during these critical times that civil society is becoming a vital component. It provides essential services, demands economic justice and holds governments accountable. Its role cannot be ignored and must not be sidelined.

In the face of these multi-faceted challenges, we further acted on our freshly released Strategic Compass for 2021-25, working with a diverse set of actors at international and local level to strive towards three impact goals: equitable civil society partnerships, transformed food systems and climate resilient pathways. In line with this strategy, we set up an Alliance2015-wide advocacy strategy, formulating EU-focused asks in each strategic area. Through it all, we choose to keep building on solidarity and agile, collective action.

Overall, by bringing tailored support to those in need, impacting decision-makers and mobilising actors through our 90 countries-wide networks, we hope to achieve a world free from poverty, hunger, injustice and inequality.

Given the challenges ahead and the change of paradigm, the reason to strive for a strategic and systemic positioning that adds scale, impact and value is greater than ever, and remains for me personally, and for Alliance2015, the overriding guiding principle for the years to come.

May 2023
Marie-Pierre Caley,
President of Alliance2015





3. How do we work?

Our agile network structure fosters a harmonized and synergetic work across the membership with the work of our teams and partners at country level driving our joint efforts.

Guided by our Strategic Compass 2021-25, our structure emphasizes support for joint initiatives at country and regional level, focus on the themes of our impact goals, and strengthen our ability to channel country-based analysis and voices to global-level advocacy. Country and regional colleagues become more engaged, and we reach more deeply and constructively into the expertise and capacities across our membership to serve our common purpose.

At country level

- › We provide light-touch, user-friendly support to the coordination structure in 'strategic' countries or regions.
- › We provide a basic coordination support to any other countries who may be looking to collaborate, support each other, and/or work on other thematic and approaches not prioritized in our Strategic Compass.

At regional level

- › Where members have regional structures, they are invited to associate themselves to relevant workstream discussions of our Country Leads and Operations implementation groups.
- › We also convene them when there is interest in a regional approach to a relevant humanitarian crisis, advocacy theme, programme design or associated fundraising.

At global level

- › We develop and implement a joint fundraising strategy for joint initiatives, proactively gathering and sharing strategy-relevant intelligence on the European Union (EU) with countries.
- › We support potential joint initiatives at different levels.
- › We combine global level strategic communications with advocacy.
- › We ensure that the engagement and participation across the Alliance2015 membership is growing, and that member colleagues with common interests have access to tools and online support to create or grow Communities of Practice for sharing and learning and incubating potential joint initiatives.



4. A year in Alliance2015

January

Generation Nutrition campaign towards the EU-AU summit

As a key member of Generation Nutrition coalition, we prepared our campaign for higher profile and investment in nutrition in view of the European Union - African Union Summit (17-18 February 2022) and following on from the EU's Nutrition4Growth (N4G) pledge of EUR 2.5 billion for nutrition, the second-largest pledge at the 2021 N4G summit.

Generation Nutrition is a network of a wide range of civil society organisations working to see an end to child undernutrition through advocacy to the EU; members include Global Health Advocates, Action Against Hunger, World Vision, Alliance2015, Save the Children.

February

Emergency response to the invasion of Ukraine

Alliance2015 launched immediate support for the first large-scale humanitarian crisis in Europe since the Second World War. The response was quick and targeted the most affected with essential life-saving support. The ability to respond in the earliest stages of the war was facilitated by the presence in Ukraine of two Alliance2015 members, ACTED and People in Need (PIN), and by the financial contribution of all members.



Ukraine, Chernivtsi, support to collective centers. © Ines Dadda/Alliance2015.

March

Global advocacy strategy ready for action

Our first ever Alliance2015-wide advocacy strategy came to light: channeling analysis and EU-focused asks on food systems transformation, climate resilience building and equitable civil society partnerships from our teams and partners in the partner countries to EU decision makers at country, regional and global level.

Alliance2015 joint strategy in Ethiopia

Based on the midterm strategy review result, Alliance2015 members in the country reviewed the existing joint strategy. The strategy focuses on 3 main thematic areas (community resilience, emergency linked with rehabilitation and development and food system).

April

Alliance2015 contribution to the EU INTPA study on the triple nexus

In April 2022, Alliance2015 contributed to the Humanitarian-Development-Peace (HDP)- nexus study commissioned by DG INTPA and organized by ECDPM (European Centre for Development Policy Management). Later in the year, we briefed CODEV-PI (the EU Council Working Party on Development Cooperation and International Partnerships) on our field-driven recommendations. We will use the final study to help our country programs advocate more effectively to the EU at country level on how to co-produce most effective and sustainable outcomes with vulnerable populations.

2021 GHI Launch in Ethiopia

Alliance2015, the Minister of Agriculture and the Minister of Health of Ethiopia launched in Addis Ababa the Global Hunger Index (GHI) 2021, where many experts discussed food systems in conflict settings. The GHI is an annual report elaborated by Concern Worldwide and Welthungerhilfe, which assesses global hunger and malnutrition, highlighting what decision makers need to do to tackle them. The theme of the launch was ‘Working in Partnership towards Improving Food Systems in Conflict Settings.’ The recent conflict between Russia and Ukraine further threatens Ethiopian food security, with disruptions in

agricultural supply chains and food prices rising, as 25% of Ethiopian wheat imports come from Ukraine. In the face of deterioration, Alliance2015 members are working with the Ethiopian government to build resilient, sustainable and equitable food systems.



Global Hunger Index
Launch in Ethiopia.

© Alliance2015.

May

GELI leadership training opportunities for Alliance2015 member Country Directors

Thanks to our member Concern Worldwide, we were able to open opportunities for **GELI**, the Global Executive Leadership Initiative, a newly established initiative that provides a range of leadership training and support services to senior leaders in humanitarian and development operations around the world for its short courses on negotiations for senior leaders, and influencing for senior leaders. These two courses have been developed together with the Harvard Humanitarian Initiative (HHI) and the London School of Economics (LSE), respectively. Four Alliance2015 Country Directors were included and we hope there will be more in the future.

June

Annual General Meeting 2022

Ayuda en Acción co-hosted with the Hub the **Annual General Meeting (AGM) in Madrid**. In 2022, the theme of the Meeting was **Dealing with multiple, complex crises – what matters to us as Alliance2015 now?** The goal was to connect with the wider changing and challenging context of the humanitarian work, providing inspiration, provoking further thinking and reflection on some topics, and enhancing the sense of Alliance2015 potential. We said our official goodbyes to Alliance2015's former member Hivos, and worked on strengthening our links and sense of belonging to Alliance2015.



Alliance2015
Annual General
Meeting in Madrid.
© Alliance2015.

July

Country Report Launch

The Alliance2015 annual report exercise was launched in July 2022. Country Directors of lead agencies in all countries (where at least two Alliance2015 members are present) were requested to gather and provide information on their joint initiatives and ways of collaboration. The country report is an essential internal tool for Alliance2015, as it monitors the success of the strategy by feeding the MEAL framework, identifies strategy-relevant initiatives, gathers the support that countries need from the different Alliance2015 groups and it is the main tool to assess the level of engagement. Out of 59 countries with at least two members operating, 38 submitted a report, accounting for **64% of the Alliance2015 countries**.

August

Final touches to our report: “Community Resilience and the Ongoing Impacts of COVID-19 on Vulnerable Households”

For the second year in a row, Alliance2015 conducted research on the **effects of COVID-19** on the communities we are working with. The report is based on data collected between **March and May 2022**, about 22 months after the outbreak of the pandemic, and is the result of **8,461** surveys in 18 countries.

The report highlights how the effects of COVID-19 are still very much present in many communities, and the crisis context is becoming structural for the most disadvantaged groups in the countries where we are present; climate change, economic downturns, diseases, conflicts or wars not only impede the recovery of many households in vulnerable communities, but also aggravate their situation.



Peru, Providing food and products of personal care for elder, homeless people, in a Lima's Shelter. © Ayuda en Acción Peru.

September

Showcasing the triple conflict, climate, food crisis in the Sahel at Convergences

Acted's Triple Zero World Forum, **Convergences**, is an annual event bringing together an ever-wider circle of key actors on sustainability questions to pass messages to decision makers and progress multi-stakeholder partnerships. The plenary featured a special message from EU Special Representative for the Sahel, Prof. Emanuela del Re, a keynote intervention from Mahmoud Moheildin, UN special envoy on Financing the SDGs, Egyptian champion on climate, Alliance2015 partners working in the Sahel, CIRAD and DG ECHO. We stressed the interconnectedness of the hunger, nutrition and climate crises in the Sahel, and the access and impact challenges posed by deepening political crisis.

October

Alliance2015 Presentation to the Working Party on Development Cooperation and International Partnerships (CODEV-PI)

On 6th October 2022, Alliance2015 was invited by the Czech EU Council Presidency to speak about the operational experiences of Alliance2015 members on the triple **humanitarian-development-peace nexus**. Following the presentation, the EU Member State representatives of the Working Party on Development Cooperation and International Partnerships (CODEV-PI) discussed the proposal of a “Nexus-Presidency paper” that was adopted on 24 November.

November

GHI Brussels Launch

On November 15th the Global Hunger Index (GHI) 2022 was launched at the European Parliament. This year’s report focused on local governance as key to a sustainable solution to hunger. The launch was hosted by Members of the European Parliament Herzberger-Fofana and Andrews. It included a discussion panel with civil society perspectives from Kenya and Niger, representatives of the European Commission and the EU Czech Presidency. Our Kenyan delegates conducted an advocacy tour after the event, passing key messages on the worsening situation in the Horn of Africa, the importance of the HDP nexus, of effective local governance and space for civil society to ensure support reaches vulnerable communities and small-scale farmers.



Global Hunger Index Launch at European Parliament, Brussels.
© Michael Chia.

The Alliance2015 take on COP27

Based on their observation of the 27th UN Climate Change Conference (COP27) and putting at the centre **vulnerable communities' urgent need for enhanced climate action and resilience**, the Alliance2015 members elaborated a joint statement to summarize their take on the outcome of the conference. Its focus was on Loss and Damage, Adaptation Finance, Food and Nutrition Systems and on Civil Society participation and partnerships.

Global Hunger Index 2022 launches in Latin America

Bolivia appears for the first time in the Global Hunger Index Report (GHI) with 13.2 points, ranking 15th out of 21 countries analysed in Latin America. The report was presented by Ayuda en Acción, HELVETAS Bolivia and Welthungerhilfe, and results evidence a deep inequality among regions, despite the progress in food security shown over the past decades.

In Peru, the report was presented by Alliance2015 members Ayuda en Acción, Cesvi, HELVETAS Swiss Intercooperation and Welthungerhilfe, and it indicates a severe decline in food security compared to pre-pandemic levels. At the end of 2019, the GHI in Peru was 14.0 points, two years later the index was 3.7 points higher, with an index of 17.7 points, a 10-year setback.



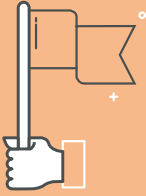
Global Hunger Index
Launch in Peru.

© Helvetas Peru.

December

As Generation Nutrition, we continue to advocate for the fight against malnutrition within the global food crisis

In 2021, the European Union (EU) pledged €2.5 billion to address food insecurity and malnutrition. The world today looks very different to when this pledge was made. With more than 276 million people across 81 countries suffering from malnutrition, this commitment is no longer enough. **Generation Nutrition called on the EU to lead the fight against the nutrition crisis on the anniversary of Nutrition4Growth**, launching a project to co-draft a brief with ECDPM to generate options to renew the outdated EU nutrition policy framework to more effectively translate commitments into long term changes and invest in equitable, inclusive and sustainable food systems.



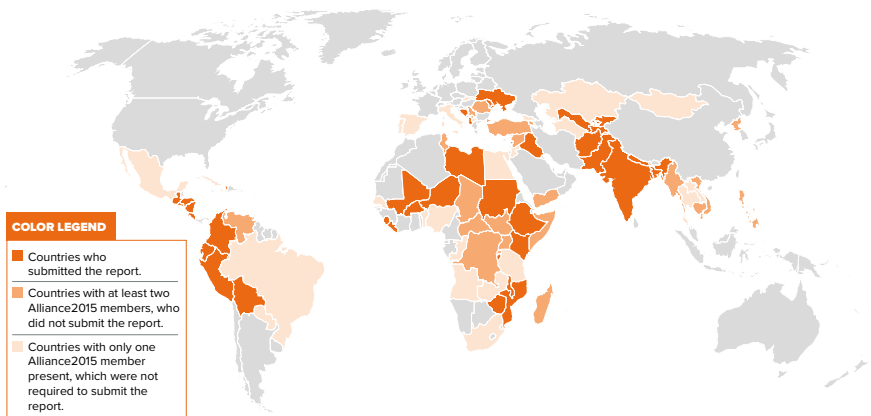
5. Main priorities for 2022

Throughout the year we managed to progress on the following results areas:

- > Increased volume of effective, compass-relevant country, regional and EU level joint initiatives.
- > Effective engagement with key external events and member events.
- > Established tools and practices for building engagement and continuous learning.
- > Strengthened governance, structures and ways of working.

5.1. Country reports overview 2021-2025

The Alliance2015 annual report exercise was launched in July 2022. Country Directors of lead agencies in all countries where at least two Alliance2015 members are present were requested to gather and provide information on their joint initiatives and ways of collaboration, if any.



Out of **59 countries** with at least two members operating, **38 submitted a report**, accounting for **64%** of the Alliance2015 countries.

The country report is an essential internal tool for Alliance2015, as it monitors the success of the strategy by feeding the Monitoring Framework, identifies strategy-relevant initiatives (including case studies and good practices), gathers the support that countries need from the different groups, and it is the main tool to assess the level of engagement.

5.2. Key developments in our high and medium engagement countries (Level 1 and 2)

Since the implementation of the Strategic Compass 2021-2025 the participation of members' country offices in the Alliance2015 structure and decision-making processes has considerably increased, thanks to the engagement between the Alliance2015 Hub, the groups, and countries.

In order to focus the support and to match interest from countries with existing opportunities, Alliance2015 countries were organized into three categories, so that they can receive support proportional to their level of ambition:

- I. High (L1),
- II. Medium (L2), and
- III. Regular (L3) levels of engagement.

The list is reviewed every year, following the annual country report process, to promote increased engagement and to reflect possible changes in contexts that are more or less favorable for the members' collaboration.

For 2022, the following were countries categorized as L1 and L2:

High engagement (L1): Bangladesh, Ethiopia, Kenya, Liberia, Niger, Pakistan, Sierra Leone, Uganda and Venezuela.

Medium engagement (L2): Afghanistan, Bolivia, Burkina Faso, Burundi, Central African Republic, Colombia, Haiti, India, Iraq, Lebanon, Malawi, Mali, Mozambique, Myanmar, Madagascar, Nepal, OPT and Gaza, Peru and Sudan.

All other countries with Alliance2015 presence were categorized as L3.

In 2022, many L1 and L2 countries had joint initiatives and collaboration going on, namely:

- **Ethiopia** continued to be one of the strongest countries of Alliance2015 collaboration. All the members are present in the country, and they count on an Alliance2015 Coordinator who prompts joint initiatives of all kinds, from advocacy to research, to joint learning exchanges, and projects (development, humanitarian and nexus). Members continued to be well engaged as Alliance2015 with EU stakeholders and the 2022 Ethiopian Global Hunger Index (GHI) launch was a success.



© Ayuda en Acción.

Learning and Growth is a cornerstone of Alliance2015 country strategy. It aims to influence and increase the effectiveness and coherence of members' engagement in the Alliance2015 country strategy implementation; to develop members' capacity; and strengthening partnership. In 2022 we organized 5 online learning sessions on:

- “Intersectional gender analysis report conducted in north Gondar: Debark and Janamora”.
- “Community Resilience Building through Evidence-based Graduation Approach: A Multi-sectoral and Integrated Development Programme Addressing the Root Causes of Poverty”.

- “Integrated Camp Coordination and Camp Management (CCCM) response for improved living conditions of IDPs: A practical approach to improving access to critical and basic services for displaced and vulnerable populations living in camp settings”.
 - “Skills Development and Employment: Result based financing; influencing systems and ways to achieve gainful employment for disadvantage youth particularly young”.
 - “Participatory Forest Management: Mitigating the negative impacts of climate change by building resilient livelihoods and ecosystems in the unique “green belt” in the western Amhara Region”.
- **Haiti:** Members in Haiti have been working together for years; collaboration included joint projects, field level mutual support in different levels, and joint emergency preparedness. In 2022, due to the insecurity caused by the various natural disasters that have affected the country, and the most recent political instability and lack of governance, Alliance2015 members have been in close contact to exchange intelligence, discuss operational constraints and explore possible advocacy initiatives.
- **Kenya:** some Alliance2015 members engaged with EU decision-makers in Brussels on the launch of the Global Hunger Index (GHI) 2022. As a result, conversations and engagement continue between Alliance2015 members in Kenya and EU stakeholders. Members in Kenya want to step up common efforts, give structure and coordinate joint advocacy next year, to make the case for EU and Government investment in both humanitarian response and long-term food system transformation, as well as in civil society engagement and local governance to hold State authorities to account. The national GHI launch offers an important opportunity, but more actions will be planned (relationship building with EUD and national embassies, joint advocacy documents, events etc).
- **Lebanon:** In February, the Hub supported the country teams to organize a meeting with the delegates from the Development Committee of the European Parliament to Lebanon. Subsequently, following members request, the Hub engaged with DG NEAR to gather intelligence about EU programming in the country. While access to EU funding remains not easy, towards the end of the

year members showed a keen interest in exploring other ways of collaboration, by planning the development of a joint emergency preparedness response plan (JEPREP).

- **Niger:** Alliance2015 has been accompanying and coordinating advocacy efforts at regional level in the Sahel since mid-2022. The greatest potential has been identified to reside in Niger, due to the well-established presence of members in the country (ACTED, Ayuda en Acción, Concern Worldwide, Helvetas and Welthungerhilfe). Members want to start engaging on advocacy on food security and climate change impacts in a food systems transformation perspective, given the complex crises in the country.
- **Pakistan:** the Alliance2015 New Initiatives Fund (ANIF) granted to develop a donor engagement strategy in 2021 had to be suspended in 2022, due to the severe floods that hit the country during the summer. However, despite the difficult circumstances, members in country engaged with some national stakeholders and the EU Delegation and developed joint projects to respond to this emergency.



Pakistan, 2022
floods. © Cesvi.

- **Uganda:** The multi-sectoral assessment of the humanitarian and long-term needs of newly displaced refugees from The Democratic Republic of the Congo and South Sudan in Uganda, funded by Alliance2015's internal ANIF fund, created momentum to boost members collaboration, to introduce the Alliance2015 to development and humanitarian stakeholders in country, and provided an opportunity for members to jointly engage with several donors.
- **Peru:** it has been for some time very interested in collaboration at Alliance2015 level. Both the 2021 and 2022 GHI launches were able to reach key national stakeholders and engage them with local civil society effectively on nutrition and hunger issues. Peru offers an important window into Latin American biodiversity issues, challenges and responses; because of this and the exciting initiatives members are working on regarding climate resilience, sustainability and climate change in the region, they will elaborate a policy advocacy brief in 2023 to influence the EU and other relevant stakeholders.

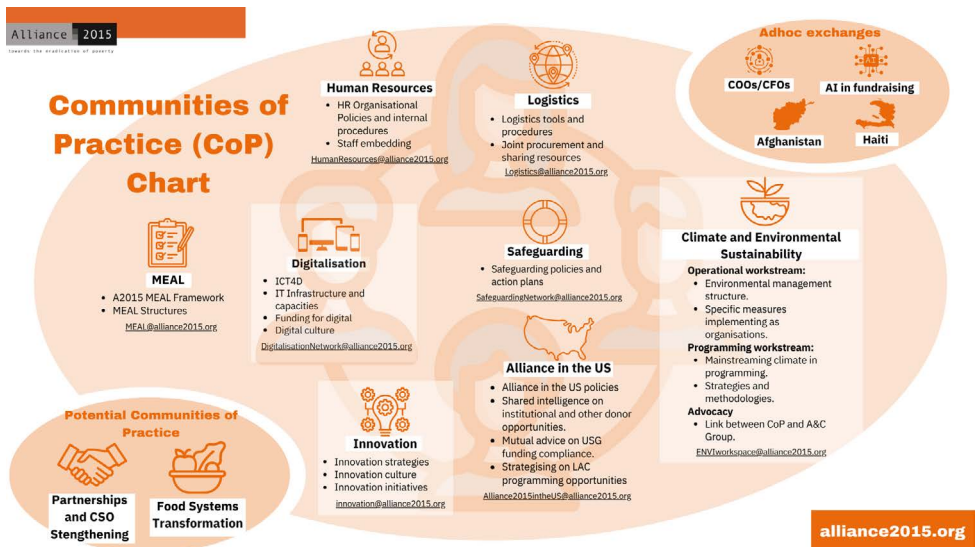
5.3 Measurement Framework and Knowledge Management

By the end of the year, we had put our Measurement Framework in place, with a set of tools helping us understand the contribution we make together in programming, response, advocacy and helping each other learn and develop. Tools include newly designed country reports, carefully worded questions in joint programme evaluations, qualitative approaches to collect understanding on where we are channeling influence and questionnaires to tease out what we put in and what we get out of our network collaboration. We have complemented this with a knowledge management plan, which is an architecture that works to constantly streamline and improve how we collect, use and deploy strategy-relevant data and insights.

Moreover, a new task force was initiated in the summer, with the objective of reviewing Alliance2015 tools and templates. Our tools and templates help keep us agile and relevant, making it easy and attractive for members to work together, and with other partners. The idea is, how can we make collaboration as smooth and effective as possible, so we can produce more, better quality results?

5.4 A rich growth in learning and sharing: Alliance2015 Communities of Practice increase in number and depth of sharing

Alliance2015 Communities of Practice (CoP) have been growing and getting more active. We collect their knowledge and information through the Knowledge Management plan, and increasingly encourage Implementation Groups to use their knowledge and skills for specific projects. Below is a map of existing CoP and key themes discussed during 2022.



5.5 Strengthening our communications

In 2022 we elaborated our new Communications Strategy, that builds on the 2018-2020 strategic communication workplan.

It contributes to Alliance2015 mission to **catalyze and add significant value to the humanitarian and SDG-focused work of its members** by leveraging joint actions, knowledge and solidarity in line with the ways of working stated in the Strategic Compass 2021-25, namely to **use our knowledge to improve impact**

and have influence: we collect and share knowledge with our partners and peers, and we develop advocacy and communication campaigns targeted at bringing local needs and voices into relevant decision-making processes.

This strategy is a live, internal document for all Alliance2015 members. The workplan outlines our specific communication objectives, target groups, messages and activities for Alliance2015 internal and external communication for the period of 2022 to 2025. The strategy will be finalized in 2023, together with its Operational Annexes.

By carrying out this strategy, our aim is to make Alliance2015 more meaningfully visible, by:

- > strengthening our reputation and brand identity, in a way that adds value to our members' own brand;
- > highlighting the work of Alliance2015, its impact and the benefits;
- > intensifying communication around joint programming and emergency responses.
- > contributing to advocacy, positioning and fundraising efforts;
- > improving the quality and sharing of relevant information, to have the potential of Alliance2015 better exploited and evidenced.

Our aim is to reach out to our main targets, internal and external ones, mainly EU stakeholders and Alliance2015 staff.

5.6 Joint resources and initiatives

Joint projects database analysis

The **number of approved joint Alliance2015 projects since 2015 is 161**; among those, 27 of them belong to 2022 (24 of them are emergency/humanitarian, 2 nexus and 1 development).

The statistics below show that, over the past 8 years, Alliance2015 partners find it easier to raise significant institutional funding together for **joint responses to emergencies**. Two third of Alliance2015 institutionally funded interventions are humanitarian, echoing an overall trend in our sector.

Compared with 2021, where we acquired a very modest amount of institutional funding for joint projects, **the year 2022 is the most successful year in terms of acquired volume by the Alliance2015 since 2015**. This is mainly due to our joint efforts for the **coordinated response in Ukraine and its neighboring countries**, as well as significant funds for Sub-Saharan Africa.

Volume acquired	2015	2016	2017	2018	2019	2020	2021	2022	Latest 8 years	
ACTED	0	9,664,920	23,700,000	3,745,123	17,750,000	9,128,407	343,849	16,056,178	80,388,477	14.3%
AYA	0	0	0	0	793,750	2,500,000	471,972	0	3,765,722	0.7%
CESVI	40,000	0	0	2,289,474	4,370,083	5,530,000	99,984	701,091	13,030,632	2.3%
CONCERN	52,761,979	29,219,278	20,073,373	28,707,518	300,000	14,715,000	25,350,000	24,383,000	195,510,148	34.9%
HELVETAS	6,191,000	3,870,000	1,782,840	11,606,050	327,047	1,198,000	3,190,700	8,351,000	36,516,637	6.5%
PIN	166,735	43,181,173	14,085,000	5,461,876	7,928,397	7,230,000	5,699,905	12,300,000	96,053,087	17.1%
WHH	10,729,600	10,699,990	23,360,250	16,317,217	18,896,290	14,458,472	6,291,993	34,739,607	135,493,420	24.2%
TOTAL	69,889,314	96,635,361	83,001,463	68,127,258	50,365,567	54,759,879	41,448,403	96,530,876	560,758,122	100.0%

Regarding the **main institutional donors** for joint interventions, we can observe a decline in funding for joint development interventions. On the other hand, joint fundraising from **DG ECHO** has been rather constant over the years. It makes up almost 30% of the acquired funding volume since 2015. Moreover, we can see an increased acquisition from **US Agencies**, especially from USAID's

Bureau for Humanitarian Assistance (BHA), totaling almost 10% of the funding over the past 8 years. It is also important to highlight the important funding from State agencies (other than the EU, USAID, DFID/FCDO), especially in 2022.

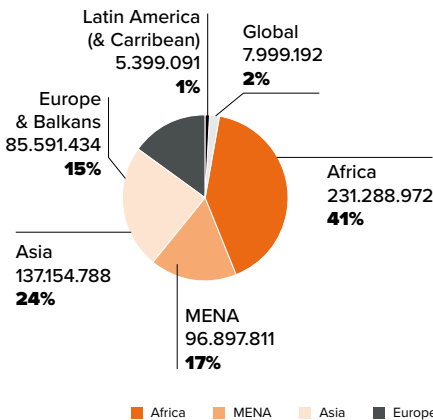
Concerning the **priority geographical areas**, **Africa** continues to be the single largest region for Alliance2015 joint projects. In the **MENA region**, volumes won peaked in 2016 with large projects in Syria and its region. While the total volume decreased in 2021, a significant joint opportunity from ECHO in Syria/Iraq reversed this trend in 2022.

The successes in Asia remain ambivalent, but with consistent successes in **Pakistan, Afghanistan, Bangladesh and Tajikistan**.

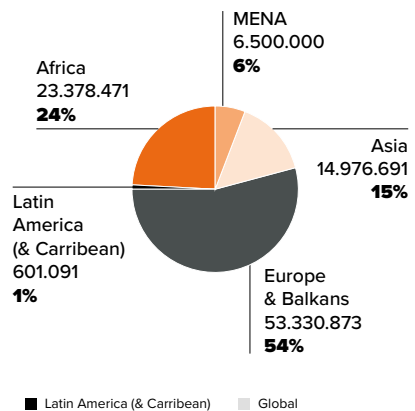
Successful joint projects in **Ukraine** ensured a stable acquisition over the past five years in Europe and Balkans. After the Russian invasion in February 2022 the volume for this region increased considerably, to the point where almost half of the funds raised in 2022 (36 million) belong to Ukraine.

Latin America and the Caribbeans seems to be an upcoming region for Alliance2015 regional collaboration since 2021. However, it still represents a small share of the total compared to the other regions.

VOLUME WON PER REGION; 2015 - 2022 EUR



VOLUME WON PER REGION (EURO) IN 2022



Internal funds: ANIF, EFA and IPA

ANIF – Alliance2015 New Initiatives Fund

In 2022, two ANIF contracts worth 52.110 EUR in total were signed in Ethiopia and Uganda.

In Ethiopia, under Helvetas leadership and in partnership with Concern Worldwide, 15,110 EURO from the ANIF fund were used to jointly conduct a multi-sectoral proposal development for the Austrian Development Cooperation for a resilience project in North Gonder Zone in the Amhara Region.

In Uganda, 37,000 EURO from the ANIF fund were utilized under the leadership of ACTED, and in partnership with Welthungerhilfe and Cesvi, to carry out a multi-sectoral assessment gathering the humanitarian and long-term needs of newly displaced refugees from The Democratic Republic of Congo and South Sudan.

EFA – Emergency Fund of the Alliance2015

In 2022, no projects were funded by Emergency Fund of the Alliance2015, which is due for review in 2023 alongside the other Alliance funding tools.

IPA - Internal Pledges of the Alliance2015

The IPA is a mechanism for internal pledges, inspired by the practice of mutual support during large-scale emergencies that was developed in 2022. However, the fund is still in the pilot phase and will be evaluated after its first implementation, as existing internal pledges have not yet been channeled through this mechanism.

5.7 Engagement with external stakeholders

With the launch of our global advocacy strategy, networking and relationship building at EU level has become ever more focused and strategic; we are also happy to see that more and more of our countries are working on joint messaging towards EU Delegations – Niger, Ethiopia, Kenya and Pakistan to name only a few.

A flavor of our Brussels level engagement include:

- > we briefed a European Parliamentary Delegation to Lebanon in March, ensuring they had civil society meetings with Alliance2015 members and their partners to deliver key messages on the EU can more effectively contribute to meet the complex challenges of nexus programming in the country.

- In the same month we were invited to a small, closed-door meeting with the German Minister for Economic Development and Cooperation, Svenja Schulze, emphasizing needs in Ukraine and impacts elsewhere.



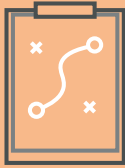
Meeting with the German Minister for Economic Development and Cooperation, Svenja Schulze. © Alliance2015

- We met representatives from the Czech Presidency of the Council of the EU in advance of their mandate to discuss and influence priorities, increasing their emphasis on food and nutrition issues around their central focus on the war in Ukraine.
- We opened discussions with CAN-Europe to help support those of our members already active, and support pathways for those on the climate resilience learning curve about how to co-build effective advocacy on EU climate policy as it touches humanitarian and development issues.
- We kept abreast of key topics in the sector, participating through our Director in the Reimagining INGOs social lab which undertook participatory research and prototype design to test out ways of shifting the power, and constructing new ways for global civil society to collaborate towards better humanitarian delivery and the SDGs.



6. Publications

WHEN	TITLE	TYPE
31/01/2022	Food & Nutrition Security: a key cross cutting issue to deliver on the EU-Africa partnership	Policy brief
08/03/2022	Alliance2015 supports a joint statement on the humanitarian situation in Ukraine	Joint statement
11/04/2022	Alliance2015 signed the I/NGO Statement on the Targeting of Civilians and Civilian Infrastructure	Joint Statement
13/04/2022	2021 Global Hunger Index in Ethiopia	Research
07/09/2022	Drought situation continues to deteriorate in Kenya	Joint Statement
23/09/2022	Open Letter to UN Member States on the global hunger crisis	Open letter
28/09/2022	Community Resilience and the Ongoing Impacts on COVID-19 on Vulnerable Households	Research
13/10/2022	Global Hunger Index (GHI) 2022	Research
24/11/2022	COP27 promises new climate finance, but underdelivers on ensuring climate resilient community building	Joint Statement
25/11/2022	GHI 2022: Bolivia shows slow progress while Peru's food security worsens	Research



7. Hub and Joint Initiatives Support Team

The Hub is a strategic steering and intelligence gathering unit, connecting the parts of the Alliance2015 structure. It coordinates, facilitates, and supports joint initiatives of all kinds, plus related learning, by participating in and connecting the different groups in the structure. The Hub is made of the Director and a 7-person team. The Director represents Alliance2015 to stakeholders at EU and eventually global levels, conducting EU and global level advocacy initiatives together with relevant groups in the Alliance structure. The team comprises an Administrative Assistant (part-time), and the Joint Initiatives Support Team (JIST).

Antonia Potter Prentice

Director

Caterina La Rosa

Emergency and Operations Lead

Franziska Bouzon

*Donor Relations Manager,
seconded by Welthungerhilfe (20%)*

Juan Sánchez Cerdán

*Joint Initiatives Assistant
(since March 2022)*

Sara Worku

Alliance2015 Coordinator Ethiopia

Adriana Opromolla

Advocacy Lead

Martina Salvioni

*Knowledge Management
and Communication Lead*

Joanne Fraser

Administrative Assistant

Carme Pizà Juan-Muns

*Communication assistant
(since March 2022, 50%)*



8. Finance & annual accounts

Consolidated balance sheet as at 31 December 2022 (after profit appropriation).

ASSETS	31-12-2022	31-12-2021
Tangible fixed assets (1)		
Inventory	8.763	10.954
Receivables and accrued assets (2)	5.627	17.144
Liquid assets (3)		
Alliance2015 - operations	565.275	554.631
Alliance2015 New Initiatives Fund (ANIF)	114.990	196.665
Emergency Fund Alliance2015 (EFA)	129.784	40.092
	810.049	791.388
Total	824.439	819.486

LIABILITIES	31-12-2022	31-12-2021
Reserve		
General Reserve (4)	554.172	655.523
Restricted Funds (5)		
- New Initiatives Fund (ANIF)	129.784	208.665
- Emergency Fund (EFA)	114.990	60.413-
Current liabilities and provisions (6)	25.493	15.711
Accruals and deferred income (7)	-	-
Total	824.439	819.486

Statement of Income and Expenses 2022

	Realisation 2022	Budget 2022	Realisation 2021
Income			
Membership income	490.000	490.000	490.000
EFA funding for Emergency Preparedness and Response Officer	-	-	25.600
Total operating income	490.000	490.000	515.600
Contributions to managed fund: ANIF	51	-	120.000
Contributions to managed fund: EFA	175.607	-	107.500
Total income	665.658	490.000	743.100

Expenses			
Operating expenses			
Team costs	404.409	395.960	403.965
Travel costs	16.430	29.900	5.661
Office costs	42.049	35.107	34.752
Finance, admin and HR management costs	26.607	17.800	16.880
Activity costs	101.794	104.000	82.747
Contingency	62	2.000	-
Total operating expenses	591.351	584.767	544.005
Operating contributions minus expenses	101.351-	94.767-	28.405-

	Realisation	Budget 2021	Realisation 2020
Grants made by managed Funds			
Alliance2015 New Initiatives Fund (ANIF)			
Grant: Uganda			
Allocation of funds from ANIF to EFA	18.500	-	-
Grants in 2021	60.000		
Bank and general costs	-	-	56.739
Total	78.932	-	57.176
Emergency Fund Alliance2015 (EFA)			
Grants in 2021	-		223.889
Emergency Preparedness and Response Officer (EPRO)	-	-	25.600
Bank and general costs	204	-	92
Total	204	-	249.581
Total result	4.829-	94.767-	107.662-
Addition from/to general reserve	101.351-	94.767-	28.405-
Addition from/to New Initiatives Fund (ANIF)	78.881-	-	62.824
Addition from/to Emergency Fund Alliance 2015 (EFA)	175.403	-	142.081-
Result after allocation from/(to) reserves	-	-	-

Annex 1

An overview of our main bodies

- **Executive Board:** supervises legal and financial compliance and delegates the Strategic Compass implementation and management to our Implementation Groups. It comprises member CEOs, and the Alliance2015 Director.
- **Implementation Groups:** the four Implementation Groups translate the Strategic Compass impact goals and ways of working into prompt and effective action; they propose and implement workplans, collect data towards the Monitoring Framework, process learning, and ensure effective collaboration tools are designed and implemented.
 - **Advocacy and Communication Group:** it drives the increase of Alliance2015's influencing capacity and impact at country and global level, through evidence-based advocacy and impactful external facing communication, research and learning. It does this through the designing and implementing of advocacy and communication strategies and workplans.
 - **Country Leads Group:** this is an advisory and implementation bridge between countries and the other Implementation Groups on wider topics which can propose ideas for institutional and operational development, to build stronger in-country collaborations (programme, emergency, nexus, fundraising, advocacy, communications and positioning).
 - **Fundraising and Partnerships Group:** it fosters resource mobilisation, exploits the potential for joint initiatives, projects and advocacy through: actively seeking and sharing donor intelligence to influence funding decisions and access resources for joint action; developing and implementing a joint fundraising strategy for joint initiatives and by pro-actively gathering and sharing donor intelligence with the country teams; working on better partnerships, leveraging synergies to achieve scale, and modelling collaboration.
 - **Operations Group:** it drives joint emergency preparedness, development and nexus action and related learning and dissemination; it decides on best actions to support countries to respond to emergencies and develop effective joint humanitarian, development and nexus programmes.

The Operations group includes an embedded Emergency Unit, to ensure dedicated support to countries for effective and standards-compliant joint response to emergencies of all kinds.

- › **Communities of Practice (CoP):** They are knowledge and learning sharing spaces for functional and thematic expertise. They can comprise colleagues with interest/expertise from anywhere across Alliance2015; and may be asked to participate (through a single focal point) in the Implementation Group meetings or task forces where their expertise is needed.

Alliance 2015

towards the eradication of poverty



**This overview was prepared
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Joint Initiatives Support Team
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